



ROTH₂[®]

HYDROGEN
&
TECHNOLOGY

A KEY LINK IN THE HYDROGEN CHAIN
PRESENTATION FOR INVESTORS

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COMPLEMENTARY EXPERTISE



Céline Marsac
Chairwoman

- Master's degree in corporate taxation and business administration
- Lawyer



Quentin Marsac
Chief Executive Officer

- PhD in Acoustics
- CEA thesis in collaboration with the LMA (Doctoral School no. 353, engineering sciences, Aix-Marseille University):

Modelling the macrostructure of thick TIG multi-pass welding in austenitic stainless steel. Ultrasound testing of welds of the primary circuit of SFRs



Sylvain Navarro
Group Chief Financial Officer

- 19 years' experience on the financial markets, including 8 as Head of Cash Equity
- Chief Financial Officer of Drone Volt
- Partner at Marsac Advisors

A major challenge: energy storage

ROTH₂[®]

HYDROGEN
&
TECHNOLOGY

Responding to the major issue
of the large-scale roll-out
of the green hydrogen sector

Safe and cost-effective solutions
for storage under very high pressure
Storage > 6 months

ROTH₂[®], a key link in the hydrogen chain

HYDROGEN
TECHNOLOGY

Our expertise

The only French manufacturer that produces **high-pressure steel storage tanks**, up to 1000 bars of pressure, key to the growth of the hydrogen market

Our ambition

To become the market leader by capitalising on our manufacturing experience and our certifications to **accelerate our growth**

Our strengths



Unique manufacturing experience in France in hot spinning processes



More than 40 years' experience in high-pressure storage in complex and extreme environments
(collaboration with the Costeau team)



Complex certifications awarded in a field in which the watchword is safety

HYDROGEN, DECARBONISATION'S GREATEST ALLY & ENERGY INDEPENDENCE

Produced using renewable electricity
using water electrolysis, biomass, ...
green hydrogen is carbon neutral

European Clean Hydrogen Alliance

Founded in March 2020, the European
Clean Energy Alliance seeks to create
a hydrogen ecosystem:
**from 500 businesses in 2020 to 1,000 businesses
in 2024 and 2,000 businesses in 2050.**



Investments
estimated at
€180-470bn
in Europe by 2050*

Hydrogen
will, by 2050, represent:
20 à 25% of
energy
consumption in
Europe



Approximately
1m tonnes
of hydrogen/year
currently consumed
in France

* European Commission's "hydrogen strategy" - 2020

** European hydrogen backbone - 2021

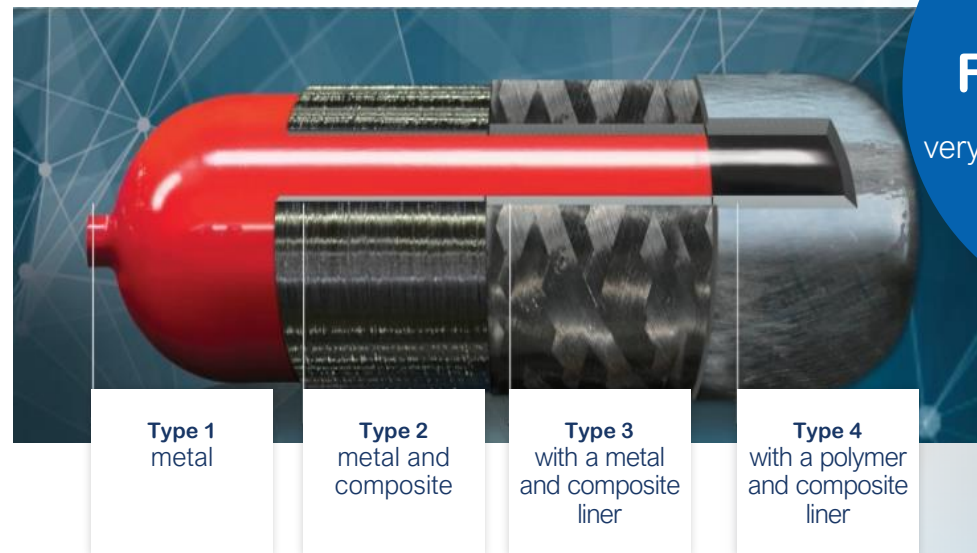
*** Economic and Finance Ministry - September 2021

STORAGE, THE TECHNICAL AND SCIENTIFIC LEVER TO EXPAND THE USE OF HYDROGEN IN THE ENERGY TRANSITION

High-pressure storage in gaseous form:

- Currently the most advanced technology, enabling quick filling.
- A global hydrogen storage market by 2026 of **close to one billion dollars****.

4 types of tank are currently available on the market for different uses.



ROTH₂
French leader
in the manufacture of very high-pressure non-welded tanks and cylinders in type I and II steel



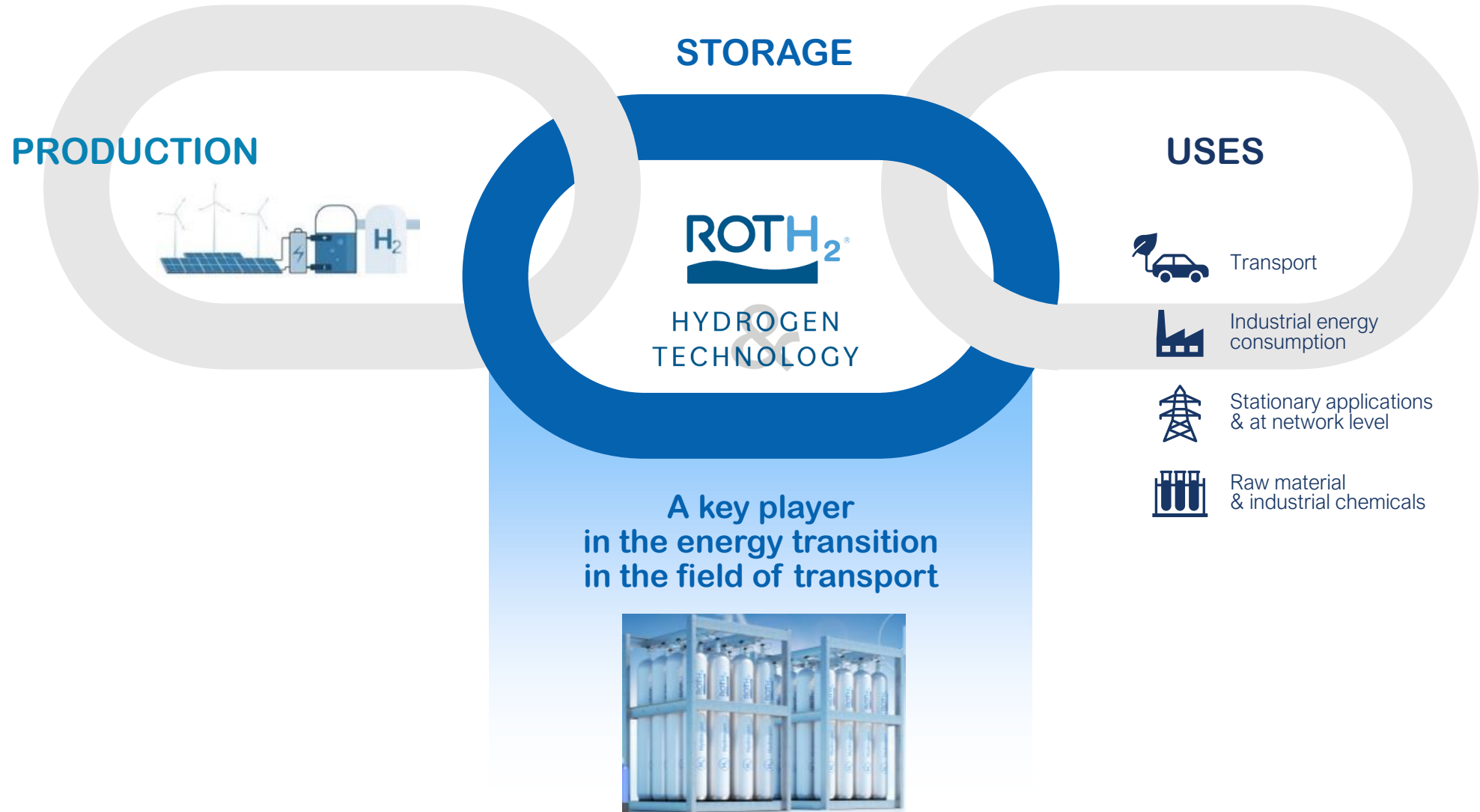
Hydrogen storage is a major technological challenge

Hydrogen is the smallest atom in the universe and is therefore also the most difficult to store*

* Hydrogen embrittles metal alloys (steel, aluminium, titanium, etc.)

** Source: Key climate figures (développement-durable-gouv.fr)

ROTH₂ , AT THE HEART OF THE HYDROGEN VALUE CHAIN



THE FUNDS TO ACCELERATE GROWTH

Why such acceleration?

- 1. Capitalising on the strategic advantages of ROTH₂'s very high pressure tanks:**
the best long-term storage method for hydrogen, which mitigates issues in the intermittent availability of renewable energy
- 2. Responding to the economic and security issues faced by transport operators, who are** looking for packaged technological solutions
- 3. Becoming a key player in Europe's future energy independence**

ROTH₂
HYDROGEN
TECHNOLOGY

**2025
Objectives**

REVENUE

> €100m

**EBITDA:
> 20%
of revenue**

ROTH₂, A KEY LINK IN THE HYDROGEN CHAIN

A BUSINESS STRUCTURED AROUND
AN AMBITIOUS AND REALISTIC PROJECT

INVESTING IN A KEY PLAYER IN ENERGY
TRANSITION AND INDEPENDENCE

TERMS OF THE TRANSACTION

ROTH₂ , A SPECIALIST IN THE DESIGN AND MANUFACTURE OF STEEL ACCUMULATORS AND TANKS

30,000 type 1 steel accumulators and cylinders currently manufactured annually.

3 markets targeted: gas storage, industry, diving

2 manufacturing sites in Mions, near Lyon

50 employees



ROTH₂ , MANUFACTURING EXPERTISE UNIQUE IN FRANCE IN HOT SPINNING PROCEDURES

Expertise in the entire process of manufacturing

non-welded steel tanks

The only manufacturing
sites in France and 2
competitors in Europe

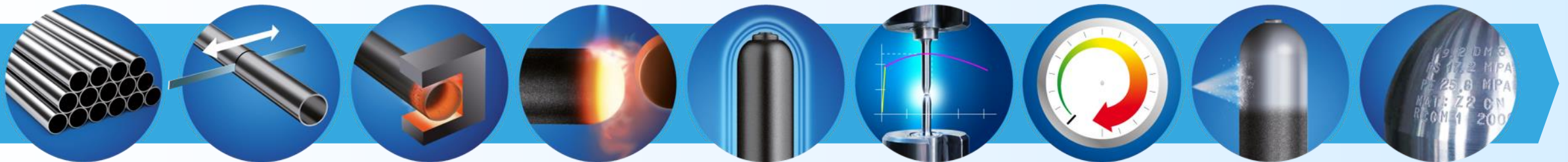
Significant manufacturing flexibility

thanks to machinery suitable for
small- and medium-scale runs

Capacity to double output:

- Automation
- Investment in manufacturing

Target: 70,000 tanks/year



VERY HIGH BARRIERS TO ENTRY

- ✓ Complex industrial machinery to put in place
- ✓ Blacksmiths with unique expertise
- ✓ Very stringent safety requirements: French and international qualifications are required, which are difficult to obtain
- ✓ Capacity for small- and medium-scale runs still at a competitive price
- ✓ Bespoke service: from proposal to commissioning
- ✓ Limited competition from Chinese producers due to high transport costs for this kind of product



A real head start

5 YEARS*
**FOR A NEW ENTRANT TO
BECOME OPERATIONAL**



*Company estimate

ROTH₂, THE ONLY FRENCH MANUFACTURER OF NON-WELDED TYPE I STEEL TANKS

A VERY FLEXIBLE ENERGY STORAGE APPLICATION

- ✓ A tank in which an incompressible liquid is maintained under pressure from an external mechanical source
- ✓ A tank that allows a hydraulic system to :
 - ✓ manage peak demand
 - ✓ respond more quickly to temporary demand and regulate flows

A HISTORICAL POSITIONING ON THE MOST WIDESPREAD TYPE OF TANK

- ✓ 4 types of tanks (I, II, III, IV) with varying costs and weights
- ✓ Type I tanks: the most common type, usually made of steel, the heaviest but least expensive and the most commonly used

Compressed gas accumulators



High pressure cylinders for
compressed or liquefied gases



HIGH-PRESSURE STORAGE, COMPLEMENTARY NATURE OF RANGES BASED ON USE

Type I

NON-WELDED STEEL TANK

- Lifespan of several decades (approximately 40 years)
- Re-certification every 10 years
- 100% recyclable
- 550 bar

Stationary applications

2021

Type II

METAL AND COMPOSITE TANK

- Lifespan of several years
- Less recyclable due to the use of the composite
- 1,000 bar

Stationary applications & industrial vehicles

2022

Pending approval

Type III

TANK WITH A METAL AND COMPOSITE LINER

- Lifespan: no more than 5 to 7 thousand cycles
- Less recyclable due to the use of the composite

Stationary applications

2023

Type IV

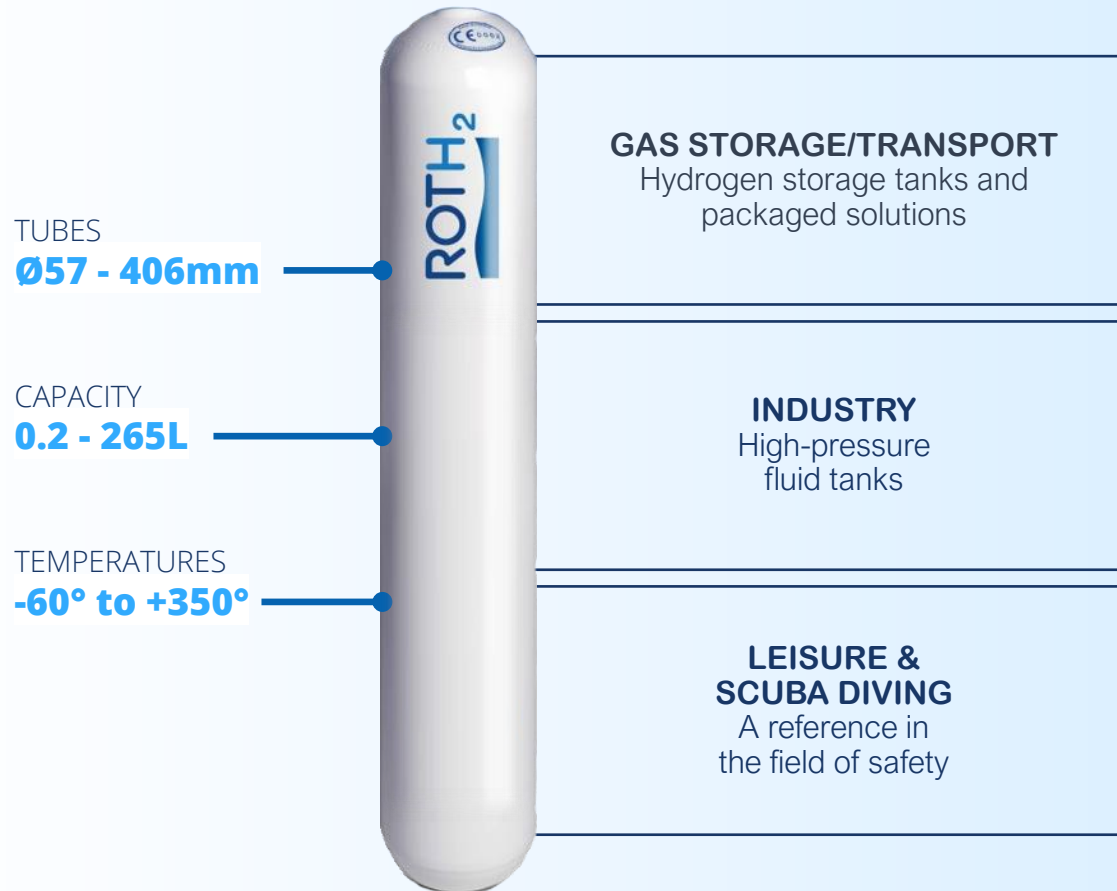
TANK WITH A POLYMER AND COMPOSITE LINER

- Lifespan: no more than 5 to 7 thousand cycles
- Less recyclable due to the use of the composite

Stationary applications

2024

ROTH₂ , A RANGE THAT MEETS THE REQUIREMENTS OF 3 SECTORS: GAS & TRANSPORT, INDUSTRY, LEISURE



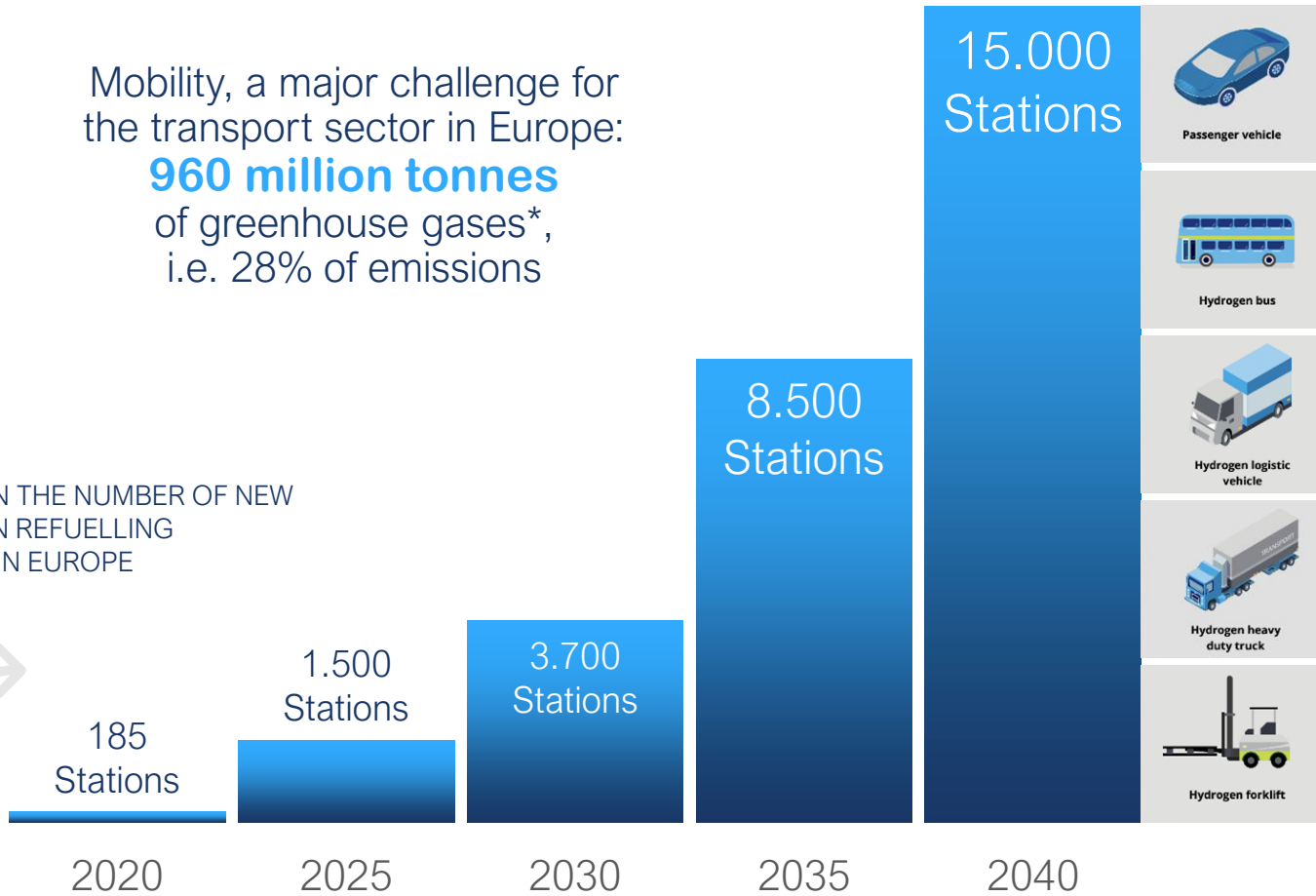
ROTH₂ offers its expertise to customers seeking long-term, safe and high-performing solutions



HYDROGEN, A KEY FACTOR IN CARBON-FREE TRANSPORT

Mobility, a major challenge for the transport sector in Europe: **960 million tonnes** of greenhouse gases*, i.e. 28% of emissions

GROWTH IN THE NUMBER OF NEW HYDROGEN REFUELLING STATIONS IN EUROPE



IN 2050, FUEL CELL ELECTRIC VEHICLES COULD REPRESENT 25% OF ALL CARS WORLDWIDE***

Fuel cell electric vehicles are refuelled with hydrogen gas stored in high-pressure tanks (pressurised to 700 bar). **Refuelling takes approximately 5 mins and a full tank has a range of approximately 700km**

ROTH₂: ideally positioned to capitalise on the **growth in the green hydrogen market** for transport purposes

* Key climate figures (développement-durable-gouv.fr)

** Fuel cells and hydrogen Joint Undertaking report, "Green Hydrogen Investment and Support Report" from 2025 onwards

*** 2017 "Hydrogen scaling Up" report

TRANSPORT, THE DRIVER BEHIND THE ACCELERATION IN ROTH₂'S GROWTH

2 development priorities:

1

Roll-out of packaged and modular storage solutions for small or large-sized hydrogen refuelling stations

2

Development of ancillary services: maintenance, re-certification, etc.

Target markets

Operators, integrators,
local authorities
large companies

ROTH₂ ALREADY HOLDS*
15%
OF THE FRENCH REFUELLING
STATION HYDROGEN
TANK MARKET

ROTH₂, THE MODULAR STORAGE SOLUTION FOR HYDROGEN STATIONS

RACK SOLUTIONS INTO HYDROGEN CHARGING STATIONS



- ✓ Racks (storage units) made up of cylinders with different pressures in order to meet the filling needs of the hydrogen car tanks.
- ✓ To fill a tank to 700 bars: Progressive pressure build-up using cylinders of : 200bars/500 bars/700 bars then 1000 bars.
- ✓ A method that reduces costs

ROTH₂, AT THE VERY HEART OF HYDROGEN REFUELLING STATIONS

In July 2021, ROTH₂ launched **the PLUG & PLAY rack**

Technical sophistication: complexity of assembling the tanks with joints specially designed to resist very high pressures (up to 1,000 bar or 1 tonne/cm²). The tank is fitted onto a steel chassis.

ADVANTAGE S

Packaged and certified solution

Rapid connection and directly functional
(reduction in installation times)

Modular: extra racks can be added to increase the capacity of the refuelling station



ROTH₂, INNOVATIVE PROJECTS ALREADY WELL UNDERWAY IN THE FIELD OF TRANSPORT



MADE IN
FRANCE

DESIGN AND
MANUFACTURE OF A
SMALL-SCALE
350/700 BAR
HYDROGEN
REFUELLING
STATION FOR
VEHICLES

Testing
in
progress

AIM: to be marketed in Q4 2022

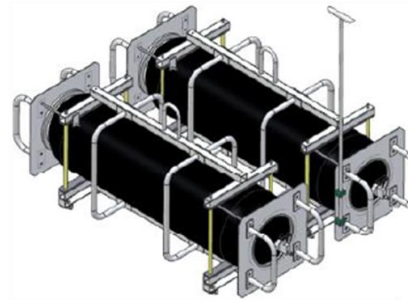
ROTH₂, INNOVATIVE PROJECTS ALREADY WELL UNDERWAY...

DEVELOPMENT
OF MOBILE
DRONE
CHARGING
STATIONS

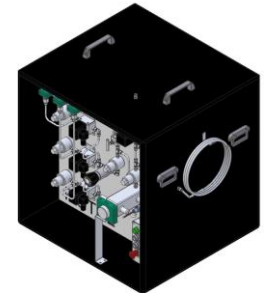
Testing
in
progress

Project in collaboration with
DRONE VOLT®

High pressure storage



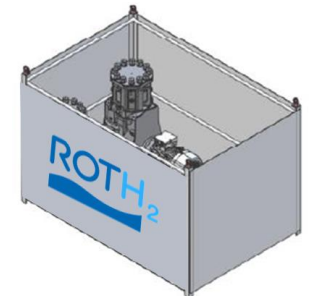
Distribution



Gas source



Compressors



ROTH₂, ... AND HYDROGEN-RELATED OPPORTUNITIES TO BE SEIZED IN A NUMBER OF FIELDS



ROTH₂[®]

HYDROGEN
&
TECHNOLOGY

Responding to specific needs:

- **Sites not connected to the network**
- **Sites requiring guaranteed service continuity**
- **Mobile generators**
- **Energy storage**

BIOGAS STORAGE: EXPERTISE THAT CONTRIBUTES TO AND COMPLEMENTS ITS HYDROGEN EXPERTISE

A fact

Biogas is a carbon-neutral solution.

A market undergoing significant growth

A mature market on which ROTH₂ is already well positioned.

It has been estimated that, by 2030, 130 million tonnes of raw material will be used to produce biogas through methanisation, generating 56 GWh of primary energy.

ROTH₂: A cost-effective storage solution

Recognised as a storage specialist, Roth₂ launched a compressed natural gas (CNG) offering in July 2021.

To date, Roth₂ has delivered 10 storage solutions (type 1 stationary tanks).

Applications

Heavy transport: lorries and buses.
Light industry.

ROTH₂ USING INNOVATION TO INCREASE ADDED VALUE

4-person
engineering
team managed by
Quentin MARSAC

OBJECTIVES

1. Tailor-made solutions
2. Design of very high-pressure storage systems (type II)
3. Optimisation of solutions
(reduction of costs and manufacturing times)
4. Development in gas logistics (H₂ & CNG)
(e.g. type II tank)
5. Logistics and maintenance

ROTH₂, TECHNOLOGICAL ROADMAP: R&D TO ACCELERATE THE ENVIRONMENTAL TRANSITION

Hydrogen and natural gas stations

(thermodynamic calculation tools)

500 bar/57 L cylinder

(optimisation of hydrogen heat treatment, cylinder design)

Unique solution in Europe of a **specific valve** to maintain the racks

Hydrogen micro-stations for drones

(design and manufacture of a prototype)

Transportable 500 bar/50 L cylinder

(approval, design)

RECENT DEVELOPMENTS

ONGOING DEVELOPMENTS

Metal frame for transportable racks

(design and sizing)

550 bar/53 L cylinder

(design and manufacture)

900 bar & 1100 bar/50 L type II cylinder

(calculation tools, design)

Approval process underway

Optimisation of **automated filling systems at stations**

Transportable 500 bar/50 L type III & IV cylinder

(calculation tools, design)

ROTH₂, A KEY LINK IN THE HYDROGEN CHAIN

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**A BUSINESS STRUCTURED AROUND
AN AMBITIOUS AND REALISTIC PROJECT**

INVESTING IN A KEY PLAYER IN ENERGY
TRANSITION AND INDEPENDENCE

TERMS OF THE TRANSACTION

TEAMS STRUCTURED AROUND OPEN GOVERNANCE

EXPERIENCED MANAGERIAL TEAMS



Quentin Marsac
Chief Executive
Officer



Sylvain Navarro
Group Chief
Financial Officer



Bertrand Marsac
Chief Technical
Officer



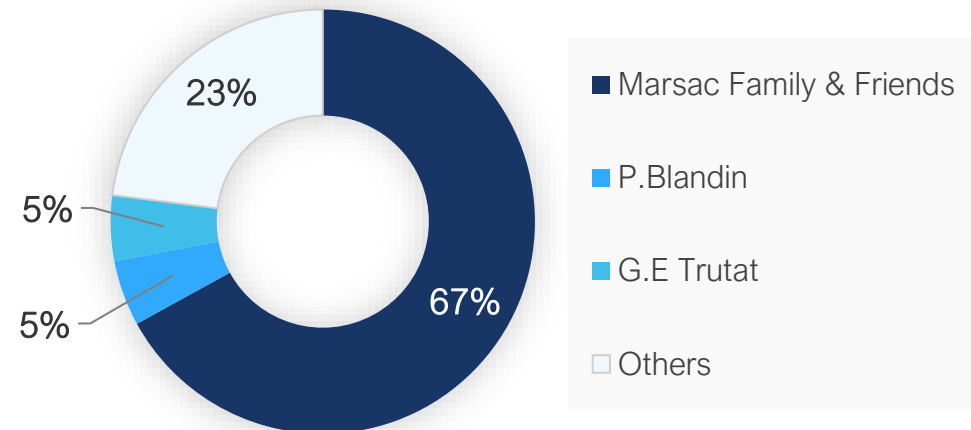
Franck Mortamet
Chief Manufacturing
Officer

- 30 technicians
- 1 doctor-engineer
- 4 specialist engineers
- 5 salespersons

GOVERNANCE: Board of Directors

Céline Marsac – Chairwoman
Lydia Lebaillif – Director
Marc Courcelle – Director
Fabrice Legrand – Director
Dimitri Batsis - Director

SHAREHOLDERS



A GROUP COMMITTED TO THE ENERGY TRANSITION WITH AN ESTABLISHED CSR POLICY

Governance

- 40% of directors are female
- 60% of directors are independent

Environment

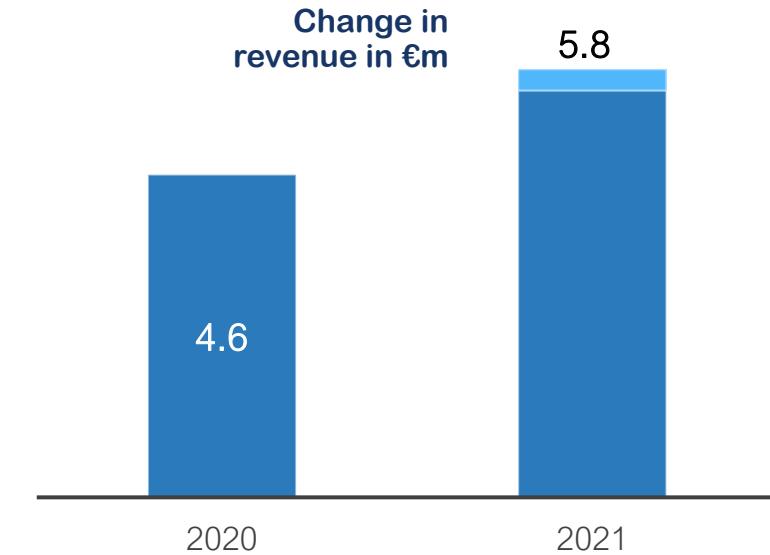
- Green electricity contract
- Hydrogen station and car at the company
- Gradual transition towards hybrid and hydrogen vehicles
- Recycling of waste (including metals)
- Certifications

Human resources

- Quality-based incentives
- Training of young blacksmiths by senior, more experienced workers who pass on their knowledge



GROWTH IN BUSINESS ACTIVITY IN 2021



Growth of hydrogen sales

2021 revenue up by **+26%**

Business volume to be delivered over 4 years

> TO €100M

■ Revenue generated by hydrogen tanks

ROTH₂'S GROWTH TRAJECTORY

March 2021: Company acquired by the pool of shareholders

October 2021: Commercial launch of the hydrogen offering

Nov 2021: commercial launch of H2 racks

31.12.2021: Hydrogen sales = 2% of overall revenue

30.06.2022: Hydrogen sales: 10% of revenue
35 H2 racks already on order

SIMPLIFIED PRO FORMA INCOME STATEMENT

En milliers d'€	31.12.2021	30.09.2022
Turnover	5 859	5 663
Operating revenues	621	718
Purchases of materials and other supplies	(2 575)	(3 086)
Inventory variation	176	155
Other purchases and expenses	(2 892)	(2 520)
Taxes	(50)	(39)
Staff expenses	(2 076)	(1 989)
EBITDA	(939)	(1 097)
Depreciation and amortization expenses	(343)	(292)
EBIT	(1 282)	(1 389)
Financial result	(26)	(324)
Current income before taxes	(1 308)	(1 713)
Résultat exceptionnel	8	787
Impôts sur les résultats	15	3
Résultat net part du Groupe	(1 285)	(929)



SIMPLIFIED BALANCE SHEET

ASSETS In €k	31.12.21	30.09.22
Intangible fixed assets	276.5	1 208
of which Goodwill	274.8	275
Property, plant and equipment	1,037.3	1 681
Long-term investments	104.3	104
Equity-accounted securities	-	-
Fixed assets	1,418.1	2 994
Inventories and work in progress	1,023.0	1 790
Trade receivables	1,002.5	695
Other receivables and accruals (4)	797.6	853
Marketable securities	-	-
Cash and cash equivalents	578.0	191
Current assets	3,401.1	3 529
TOTAL ASSETS	4,819.2	6 523

LIABILITIES In €k	31.12.21	30.09.22
Share capital (1)	2,000.1	5 000
Share premium (1)	-	-
Reserves and retained earnings (2)	(3,470.6)	(4 400)
Other (3)	-	-
Shareholders' equity - group share	(1,470.5)	601
Minority interests	-	-
Provisions	400.8	364
Borrowings and financial liabilities	2,215.2	3 429
Trade payables	1,716.3	1 255
Other debts and accruals (5)	1,957.3	875
Debts	5,888.9	5 558
TOTAL LIABILITIES	4,819.2	6 523

- (1) of the consolidating parent company
(2) including the net profit (loss) for the financial year
(3) detailed in the analysis of the change in shareholders' equity (group share)
(4) including deferred tax assets
(5) including deferred tax liabilities

CASH FLOW TABLE

In €k	30/09/2022
Group's share of net profit	(929)
cash flow from operations of consolidated companies	(815)
Operating cash flows	(2,877)
Acquisition of fixed assets	(1,727)
Cash flow from investing activities	(1 723)
Capital increase	3,000
Loans	2,820
Repayment of loans	(1,607)
Cash flow from financing activities	4,213
Opening cash in hand	578
Closing cash in hand	191
Change in cash in hand	(387)

ROTH₂, A KEY LINK IN THE HYDROGEN CHAIN

A BUSINESS STRUCTURED AROUND
AN AMBITIOUS AND REALISTIC PROJECT

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**INVESTING IN A KEY PLAYER IN ENERGY
TRANSITION AND INDEPENDENCE**

TERMS OF THE TRANSACTION

A GROWTH TRAJECTORY...

An ambition underpinned by:

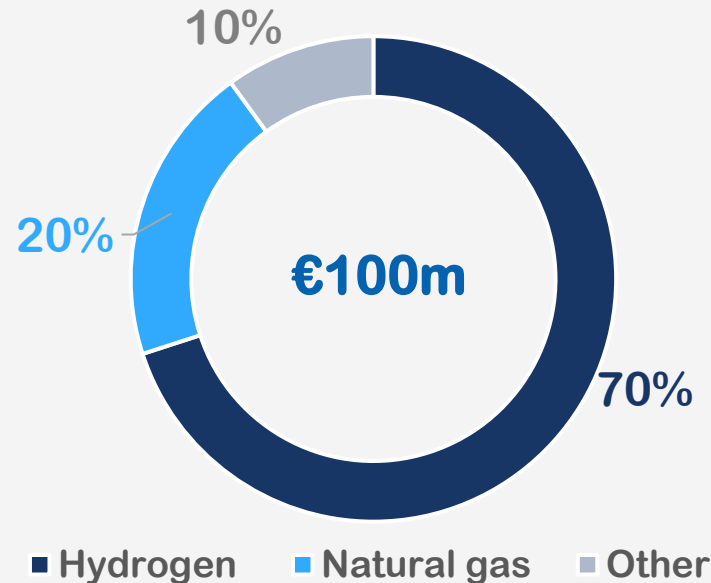
Considerable growth in the green hydrogen & natural gas segments

A market on which there is significant demand for innovation and turnkey solutions

ROTH₂'s ability to extract value from its industrial tools and increase the added value of its products

External growth targeted on technological components and complementary expertise

2025 revenue



2025 EBITDA



AN INVESTMENT OF €15M OVER 5 YEARS IN ORDER TO IMPLEMENT THE DEVELOPMENT PLAN



Industrial investments

Increase in manufacturing capacity:

- Renovation of machinery and retrofitting
- Acquisition of new machinery
- Development of non-destructive testing methods
- Recruitment of technicians



Sales investments

Development of partnerships with key operators/integrators

European roll-out

Recruitment of salespersons



R&D investments

Implementation of the technological roadmap (test beds, R&D equipment, etc.)

Recruitment of engineers

5 REASONS TO INVEST

A leading positioning

at the heart of a key market for the environmental transition and energy independence that will receive large-scale investment

More than 40 years' experience

providing ROTH₂ with a strong reputation and unique technological and industrial know-how

The French leader in steel storage solutions, potentially producing 70,000 steel tanks per year in the long term

Structures in place

to capitalise on growth
(no future technological breakthrough that might call the business plan into question)

Solid and realistic ambitions:

a period of profitable hypergrowth between now and 2025

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INVESTING IN A KEY PLAYER IN ENERGY
TRANSITION AND INDEPENDENCE

CONTENTS

TERMS OF THE TRANSACTION

TRANSACTION PARTNERS



Adviser and Listing Sponsor

ALLINVEST

Lead Manger
ISP and Bookrunner

capvalue

Communications agency

TERMS AND INDICATIVE TIMETABLE OF THE TRANSACTION



SHAREHOLDING STRUCTURE BEFORE AND AFTER THE TRANSACTION



THANK
YOU



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Tel: 06 85 82 41 97